



Merrill Lynch Global Pharmaceutical, Biotechnology & Medical Device Conference 2008





February 6, 2008





Forward Looking Statement





Today's Topics

- 1. Robust Performance with Double-digit Growth
- 2. Completion of MGI PHARMA Acquisition
- 3. Strengthening of Oncology Franchise
- 4. Dividend Policy





Performance of Eisai Inc.







Strategic Goals of MGI PHARMA Acquisition

- 1. Enhance Eisai's commercial infrastructure in the U.S., the most important market where the largest pharmaceutical cluster is formed
- 2. Significantly strengthen global oncology business foundation and franchise
- Increase the likelihood of achieving the Dramatic Leap Plan with sales of 1 trillion yen and operating income of 200 billion yen in FY2011
- 4. Help sustain continuous growth beyond 2012 along with in-house product launches



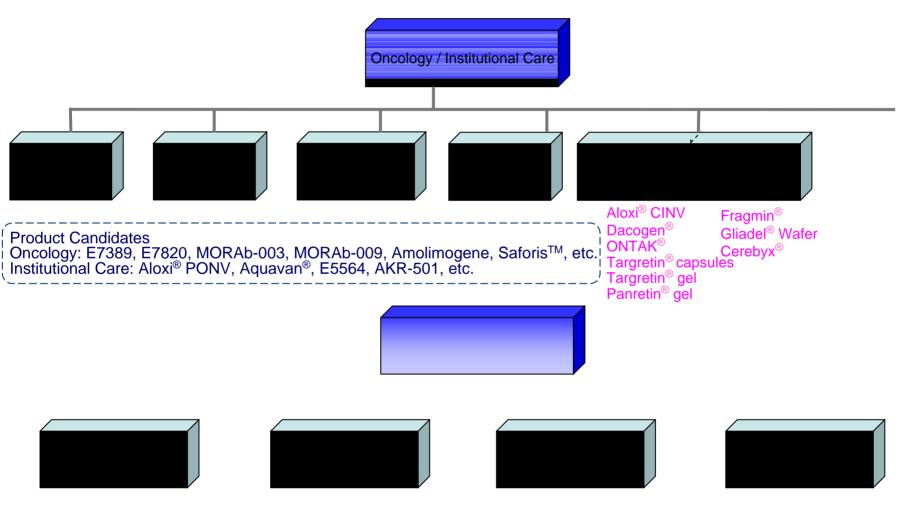


Goal is to Swiftly Integrate MGI PHARMA while Maintaining and Expanding its Value

 Reached retention agreement with MGI PHARMA's key management

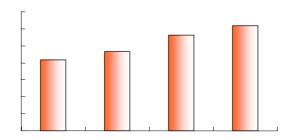


Enhance Commercial Infrastructure of Eisai Inc. in the U.S.

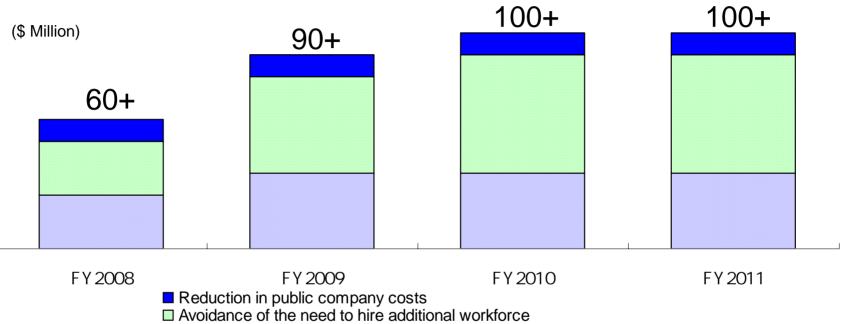








Cost Synergies



- □ Streamlining and optimizing of business functions
- Streamlining and optimizing business functions: G&A, commercial, R&D, etc.
- Avoidance of the requirement to hire duplicative workforce: commercial infrastructure (sales force, marketing, medical affairs, reimbursement, etc.) and R&D (data management, CMC, preclinical research, etc.)







Impact on Financials Accretive to Cash EPS in FY2008

(\$ Million)

| | FY2007 (Feb-Mar) | FY2008 | FY2009 | FY2010 | FY2011 |
|--|--|-----------|-----------|-----------|-------------|
| MGI PHARMA Sales | 80+ | 550+ | 750+ | 900+ | 1,000-1,100 |
| MGI PHARMA Operating Income | 10+ | 100+ | 220+ | 270+ | 300-330 |
| Cost Synergies | 0 | 60+ | 90+ | 100+ | 100+ |
| EBITDA | 10+ | 160+ | 310+ | 370+ | 400-430+ |
| Interest Expense | 10± | 60± | 60± | 60± | 60± |
| IPR&D/Amortization of Goodwill & Intangible Assets | Amount will be announced promptly following the final settlement of accounts | | | | |
| Tax Savings from MGI PHARMA's NOL (Net Operating Loss) | Approx. 100 in total | | | | |
| Impact on Cash EPS | - | Accretive | Accretive | Accretive | Accretive |
| Impact on J-GAAP EPS | Dilutive | Dilutive | Accretive | Accretive | Accretive |

*Figures do not include incremental value from synergy to sales of Eisai products

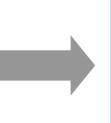




Achieving Continuous Growth by Utilizing Strategic Debt Financing

Bridge Loan

Raise approx. ¥400 billion by syndicate loan



Permanent Financing

Convert to permanent loan such as long-term loan and straight bond after comprehensively examining market environment and costs within 1 year

- Pursue low-cost financing by relying on high corporate credit rating and rich retained earnings
- Seek to maintain A-credit rating since the amount of loan should be manageable given our anticipated rich cash flow in the future

Decrease cost of capital by utilizing debt

Increase ROE by continuous growth

Enhancing Corporate Value

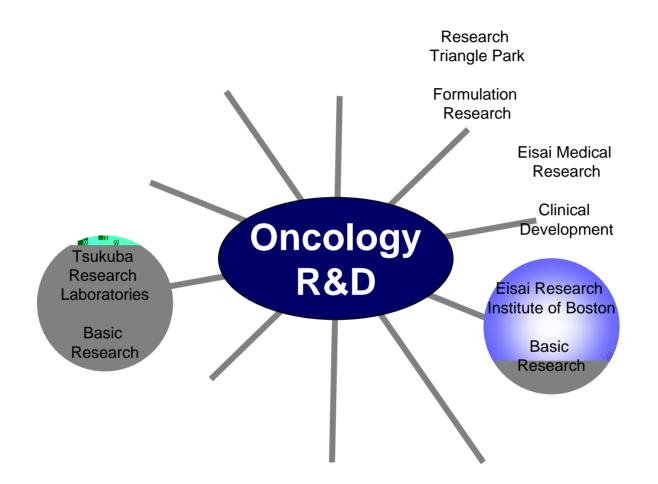




3. Strengthening of Oncology Franchise



Strengthen Oncology R&D

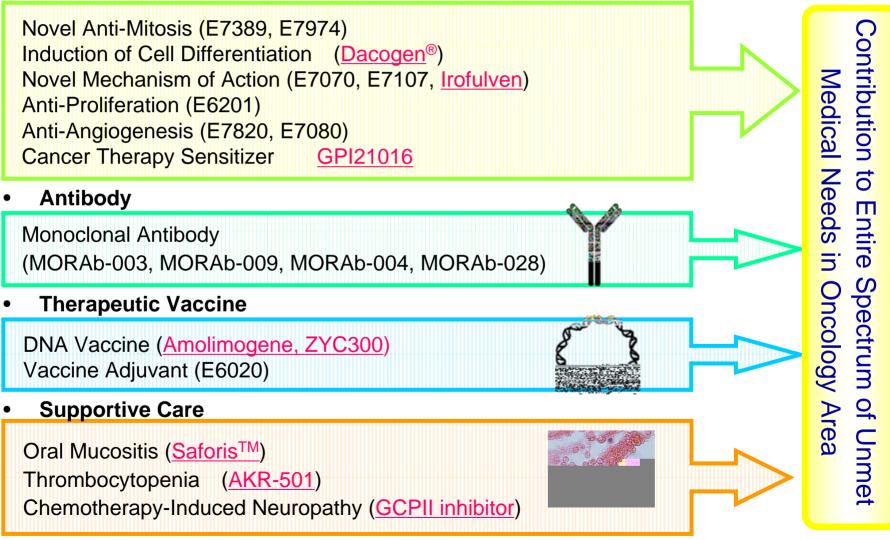


Enables Comprehensive Approaches to Oncology Research from Basic Research to Clinical Development Number of Staff who are Researching Oncology: approx. 500

DRAMATIC.

Comprehensive Therapeutic Approaches to Many Unmet Needs of Cancer Patients

Small Molecules





MGI PHARMA's Major Products

- Aloxi[®]
 - Long lasting 5-HT₃ receptor antagonist for Chemotherapy-Induced Nausea and Vomiting (CINV) (Injection)
 - The only 5-HT₃ receptor antagonist proven to provide superior prevention of acute and delayed CINV with a single dose, best in class in CINV (easier dosage and administration than other major competitors)
 - Post-Operative Nausea and Vomiting (PONV): NDA submitted (PDUFA Action Date: March 4, 2008), oral (capsule) formulation: NDA submitted (PDUFA Action Date: August 22, 2008)
 - Target sales in FY2011: \$550-600M

• Dacogen®

- Hypomethylating agent for Myelodysplastic Syndrome (Injection)
- Broad indication in patients with MDS (All FAB subtypes of de novo and secondary MDS, previously treated & untreated, Int-1/Int-s/High risk IPSS)
- Ongoing trials to expand indications include acute myeloid leukemia (AML) program, MDS survival program and alternative dosing for outpatient treatment
- Target sales in FY2011: \$300-350M

Gliadel Wafer[®]

- Localized delivery of carmustine (DNA/RNA alkylating agent) for malignant glioma and glioblastoma multiforme
- Target sales in FY2011: \$50-70M

• Aquavan®

- Sedation for brief diagnostic and therapeutic procedures (Injection), including colonoscopy and bronchoscopy, whose use is increasing
- NDA submission: September 27, 2007 (PDUFA Action Date: July 26, 2008)
- Rapid onset, ease of titration and rapid clear-headed recovery, increase in number of diagnosis
- Target sales in FY2011: \$100M+

Amolimogene

- Goal is to be the first treatment DNA vaccine in the world for cervical dysplasia
- Shows activity regardless of the type of human papilloma virus (HPV) in inducing an immune response that eliminates precancerous cells transformed by HPV
- Phase II/III ongoingar9y43.575 -14ec4575 /LBo y AMCID 19 BDC BT/T7dnI019 -1256 8I019 -125e IAM4t 8.5[ar9y43.575 -14)I





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Potential for Continuous Growth Beyond FY2012 Successive Launch of Major In-House Products and

Oncology Related Pipeline Products

| E2007 | Parkinson's disease Neuropathic pain | E2007 E5555 | Epilepsy, Multiple sclerosis, Migraine prophylaxis Acute coronary syndrome |
|------------------------|---|----------------|---|
| E5564 | Severe sepsis | | Atherothrombotic disease |
| D2E7 | Rheumatoid arthritis, Psoriasis, | AS-3201 | Diabetic complications |
| | Crohn's disease | E3210 | Irritable bowel syndrome |
| clevudine | Hepatitis B | E3710 | Acid-related diseases/New PPI |
| KES 524 | Obesity management | E6201 | Psoriasis |
| E2012 | Alzheimer's disease | | The second se |
| LUNESTA® | Insomnia treatment | | |
| E7389 | Breast cancer 2 nd line, 3 rd line, | | |
| | Non-small cell lung cancer | | |
| E7820 | Cancer (Alpha 2 integrin expression | | |
| | inhibitor) | | |
| Aloxi [®] | PONV, Oral | | |
| Dacogen® | | | |
| | myelogenous leukemia (AML) | | |
| Gliadel [®] W | afer Implant treatment for | | |
| | | | |
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Dividend Policy

- Maintain stable and continuous dividend payment
- Dividend payment of 130 yen per share in FY2007 as planned
- Aim to achieve DOE 8% as targeted in FY2011